#### ARMY WINNER

United States Army Garrison Hawaii Hawaii

In 2013, U.S. Army Garrison-Hawaii (USAG-HI) provided quality services, installation facilities, training and recreational centers to nearly 90,000 Soldiers, civilians and family members stationed on the islands of Oahu and Hawaii. USAG-HI's installation management encompasses such iconic sites as Schofield Barracks, Fort Shafter, and Wheeler Army Airfield. The garrison supports the deployment and redeployment of Active and Reserve forces through a robust power projection capability, and is home to the U.S. Army Pacific, the 25<sup>th</sup> Infantry Division, 8<sup>th</sup> Theater Support Command, and 311<sup>th</sup> Signal Command.

Protecting the health and safety of the installation community is USAG-HI's highest priority. The installation's "Family of Plans" integrated communications, law enforcement, fire protection, medical service, physical security, and various safety programs to provide seamless protection of the installation's population. The Hawaiian ecosystem is fragile with over 100 endangered species and significant cultural sites. USAG-HI maintained the delicate balance between robust training capability and protecting the environment through carefully tailored environmental programs. In partnering with the State of Hawaii's Department of Land and Natural Resources, USAG-HI embraced ecological stewardship by helping to save a thousand acres of native forest in the summit areas of the Ko'olau Mountains. The installation's community outreach initiatives provided Soldiers with opportunities to engage in their local communities. Quality of life is also a top priority as exemplified by the award-winning Family and Morale, Welfare, and Recreation Directorate. As one of four accredited Army recreation programs, it set the standard for excellence in all areas – school partnerships, community services, and a myriad of morale programs.

Highlights of USAG-HI's prestigious awards include the 2013 Historic Preservation Award from the Historic Hawaii Foundation, as well as the Secretary of Defense Environmental Award for Natural Resources Conservation and the Major General Keith L. Ware Public Affairs Competition: First Place Community Relations Event.

### MARINE CORPS WINNER

Marine Corps Air Ground Combat Center Twentynine Palms California

The Marine Corps Air Ground Combat Center is home to the Marine Air Ground Task Force Training Command known for providing the most realistic and challenging fully integrated live-fire combined arms training in the world for deploying forces. In fiscal year 2013 the Combat Center continued to set the standard as the premier combat training installation by conducting 360 days of training for more than 51,000 warfighters, increasing the combat readiness of Marine Expedition Forces, sister services, and allied forces. The exemplary success on the battlefield is the direct result of the Combat Center providing the most realistic and challenging fully integrated live-fire combined-arms training in the world.

Through the Combat Center's visionary 2025 Long Range Plans, strong inspirational culture of leadership, standards of excellence, innovative management and dedication to our nation's expeditionary forces, the Combat Center continues to persevere as the Marine Corps' premier combat training installation with superb facilities and quality of life programs.

The Combat Center's commitment to excellence and innovation were reflected through a multitude of awards to include: the Secretary of the Navy's Energy and Water Management Award; Six Marine Corps Community Services Food and Hospitality Excellence Awards; Six Public Affairs Merit Awards; National Safety Council's Defense Driving Course Instructor of the Year Award; Best of the West Mess Hall Award; and the International Footprint Association Award for Law Enforcement Officer of the Year.

As proud as the Combat Center is of their myriad of accomplishments, the Center recognizes that it's the dedication of extraordinary and talented people that ultimately makes the difference. The Marines and Sailors aboard the Combat Center clearly understand the unique nature of the installation, and are truly committed to finding ways to improve how to use the available resources to accomplish the goal.

Semper Fidelis

### **NAVY WINNER**

Naval Station Norfolk Virginia

In fiscal year 2013, Naval Station Norfolk (NSN) was the most operationally intensive, most far reaching, most critical, most diverse, and most relevant installation within the Department of the Navy's inventory. NSN provided for the readiness of operating forces of the U.S. Atlantic Fleet to include 64 home ported warships, 18 aircraft squadrons, 5 carrier strike groups, 326 tenant commands, more than 46,000 military personnel, and 21,000 civilians. The installation flawlessly executed approximately 1,400 ship movements, 70,000 flight evolutions; processed more than 1,700 Distinguished Visitors, 97,000 passengers, 22,000 tons of cargo, and provided oversight to just under 300 incident free ordnance handling evolutions.

NSN's ability to effectively and efficiently support the Commander, Navy Installations Command Strategic Goals, while providing world class shore installation management for Sailors and families through a prudent, sustained resource investment strategy, clearly designates Naval Station Norfolk as the Navy's most viable and effective shore installation supporting war-fighting readiness. The key to NSN's ability to sense and effectively respond to the dynamic and ever-changing environment in which the Fleet, Fighter and Family operate has been the staff's capacity to continually self-assess and adapt functional responsibilities to change. The installation provided services in almost every area of the Installation Management Accounting Project (IMAP), and have dedicated and knowledgeable professionals supporting the Fleet, Fighter and Family at a level beyond expectations.

Over the last year, NSN has been the recipient of the Secretary of the Navy Gold Award for Energy and Water Conservation; The Silver Certificate for The Leadership in Energy and Environmental Design (LEED); Navy Gateway and Inns Suites Commander, Navy Installations Command Five-Star Accreditation; Commander, Navy Region Mid-Atlantic Five-Star Accreditation Award for Food Service Excellence; and First Place Winner for The Director's Award for DECA's best commissary.

### AIR FORCE WINNER

Altus Air Force Base Oklahoma

Altus Air Force Base, located in southwestern Oklahoma and home of the 97th Air Mobility Wing (AMW), serves as the Air Force's premier global mobility training installation. In fiscal year 2013, the 97 AMW trained more than two thousand students, including international students from 19 partner nations, in KC-135 and C-17 aircraft.

In addition to world class training, the "Mighty 97th" maintained an unrivaled partnership with the community of Altus. The Annual Cattle Drive, Great Plains Stampede Rodeo, Farm City Week and Quail Breakfast are events that continually strengthen the community and Air Force relationship. Striving for a cost-conscious culture (C3), the wing inspired 96 C3 ideas and achieved savings of \$15.8 million. Altus Airmen pioneered major initiatives including in-house runway rubber removal, the AF's first Airman Resilience Center, and the beginnings of a virtual schoolhouse.

The 97th also stood ready to support worldwide contingencies throughout the year and had the opportunity to transport aid to Haiti. The wing delivered the largest single-day food delivery in 15 years, feeding over 10,000 Haitian children. Later, the 97th supported a North Atlantic Treaty Organization Patriot Missile Battery deployment to Turkey in support of the crisis in Syria. Throughout the joint effort, roughly 400 personnel and 2 million pounds of equipment deployed from Altus AFB.

The 97th also garnered numerous accolades, including 49 Air Education and Training Command and three Air Force-level awards, as well as the Air Force Outstanding Unit Award. The 97th Maintenance Directorate earned "Star" status in the Occupational Safety and Health Administration Voluntary Protection Program, the first civilian or active duty Air Force unit to do so, placing them in the top one-tenth of one percent of United States industrial organizations.

### DEFENSE LOGISTICS AGENCY WINNER

Defense Supply Center Richmond Virginia

The Defense Logistics Agency (DLA) Aviation, located on the Defense Supply Center Richmond, Virginia, serves as DoD's premier aviation demand and supply chain manager. DLA Aviation supports more than 1,800 major weapon systems and is the U.S. military's integrated materiel manager for more than 1.1 million repair parts and operating supply items, with 2013 sales totaling \$3.5 billion.

In fiscal year 2013, the Defense Logistics Agency Aviation and DLA Installation Support at Richmond demonstrated installation excellence by providing unsurpassed supply chain logistics management in support of U.S. forces worldwide, while proactively pursuing energy and water reductions, environmental stewardship, and other cost saving measures on the Defense Supply Center Richmond. The installation's continual refinement of its operating processes allowed it to easily adapt to changing requirements within DoD. These process improvements include saving more than \$59 million through innovative contracting practices, reducing energy costs by \$600,000 through various energy reduction initiatives, and by improving the morale and well-being of Richmond employees through the establishment of the Healthy Base Initiative. In addition, the proactive office-recycling program earned a 20 percent decrease in the quantity of materials going to the landfill, while recycling and diversion of construction debris is in excess of 85 percent.

The Defense Supply Center Richmond earned several prestigious awards, highlights of which include the naming of the installation's Police Department as the DLA Police Department of the Year; the naming of the installation's Fire and Emergency Services Department as DLA Fire Department of the Year; and the DoD Small Fire Department of the Year Award. DLA Installation Support at Richmond's Environmental Office earned the Chesterfield County Utilities Department Exemplary Environmental 100 Percent Pretreatment Compliance Gold Award.